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AI IN CORPORATE GOVERNANCE: LEGAL, ETHICAL, AND FIDUCIARY CHALLENGES IN THE AGE OF ARTIFICIAL INTELLIGENCE

-Rahul G¹

ABSTRACT

The combination of AI into the corporate governance brings in a new changing potential with unprecedented challenges. As the AI systems started to work as a human representing the role as corporate officers such as the power of taking decisions which re-designs the view of legal liability and accountability of AI. This research paper is delving into the legal interplay around the AI in corporate sectors focusing on the ability of AI to meet fiduciary obligation. Further, the research paper identifies the challenges of giving liabilities for the autonomous decisions taken by the AI systems without intent and legal personhood.

AI systems have successfully shown their abilities to reduce human errors, improve the power of decision making and enhance operational efficacy in corporate sectors. But however, their absence of consciousness and lack of intent create problems while fiduciary works. Fiduciary duties like loyalty and care of duty which demand to be improved and make ethical decisions which raises many crucial questions regarding whether AI systems can totally comply with the expectations. Further, this research papers highlights all the differences between the former corporate governance rules and the reality of result of AI given decisions which further pushes for the need for intact rules.

The current corporate is lacking the ability to properly solve the issues of AI driven decision making. By analyzing the current existing laws across various jurisdictions and this study further points out the loopholes in rules and proposes a proper approach to combine AI with corporate roles and this also acknowledged the absence of legal for the AI systems which is a crucial factor in demanding their liability. This paper in depth explores the disadvantages of current law such as the inability to enforce the fiduciary responsibilities on inhuman entities and valuates the solutions to combine this gap.

¹ 2nd Year, BBA LLB(HONS), Manipal Law School, Manipal Academy of Higher Education

This research paper further provides recommendations like human oversight mechanism, the establishment of liability- sharing models and a proper revision of orders regarding incorporating the AI Specific provisions. For example, introducing ‘AI oversight officers’ which points out that a human is the identity which is liable for AI- driven decisions. Ethical practices like transparency, explainability and liability are emphasized to mitigate risks while fostering trust in AI-Driven governance. Further in the paper the regulatory frameworks such as EU AI Act are properly analyzed as the potential benchmarks for other jurisdictions to adapt proper effective strategies.

This research paper further recognizes the importance of balancing the positives and risks of combining AI with corporate governance. Any inventions have pros and cons like that even AI has pros and cons like AI can enhance efficiency and reduce bias, it can also lead to vulnerabilities. Ensuring that AI Systems operates within proper legal boundaries and under robust legal oversight is very crucial for their successful merging into corporate governance.

Finally, this study concludes by advocating for strong legal reforms to integrate technological advancements with traditional corporate governance. Such measures are imperative to ensure that AI integration enhances efficacy without undermining liability and fairness. By aligning legal liability frameworks with the realities of AI deployment, corporations can efficiently harness the potential of AI while maintaining the integrity of fiduciary duties and corporate governance standards.

INTRODUCTION

The invention of AI has brought a significant transformative in corporate governance which enables the organization for easily leveraging AI systems for the traditional roles held by human corporate officers. The AI is multi-dimensional- From strategic decisions to financial oversight, the AI has played a greater role for enhanced efficacies and greater reduction in human errors. However, the rising technological advancements have raised many crucial questions regarding accountability, liability and ethical dimensions of the roles of AI in corporate structures.

The corporate officers are traditionally bound by fiduciary duties which includes the duty of care and loyalty which requires to be informed, be prudent and proper ethical decision making in the best interest of the corporation. The delegation of the responsibilities to AI system, which lack consciousness and proper intent which eventually challenges the foundation of corporate governance. This brings up several questions like- Who is accountable when an AI errors or makes a decision’s that leads to adverse consequences? And other question like can fiduciary duties, rooted in human oversight, be fully met by autonomous systems?

This research paper further seeks to explore these explorable questions by evaluating the legal, ethical and regulatory implications of AI merging with corporate governance. Further by analysing existing legal framework and identifying research gap- this gap aims to provide a proper approach to acknowledge various challenges possessed by AI driven decision making and further ensure that innovation aligns with accountability and trust in corporate sectors.

1.DEFINITION AND SCOPE

AI in corporate governance represents the proper usage of highly advanced algorithms, machine learning and effective analytics to perform functions which were previously performed manually by humans. In these functions some functions may be – financial decision making, risk assessment and compliance monitoring and further execute with high speed than human. AI Systems are particularly used for their skills regarding processing vast datasets and derive actionable insights.

In corporate context the AI is being used in board level decision making, offering real time analysis and predict capability. Such an application usually extends beyond operational functions, influencing strategic planning and policy development.

I would like to explain this through some prominent examples:

Prominent examples of AI development may be decision support tools which are used by financial institutions for fraud detection or used by logistics companies for the operations of supply chain operation. These systems further use predictive analysis for forecasting trends and identifying future risks effectively.

Another notable use can be used for bankruptcy prediction – where AI models assess financial data to anticipate potential insolvencies.

The adaptability of AI enables many corporations to optimize resources and improve resilience.

2. LEGAL FOUNDATIONS FOR CORPORATE OFFICERS

Corporate officers play a significant role in maintaining a corporation's integrity through their fiduciary responsibilities, the duty of care and loyalty. Further the duty of care usually requires their officers to act with proper diligence which ensures that all the decisions shall be informed. In duties it involves valuating present data, consultancy service and further restraining negative decision making.

2.1 DUTIES OF CORPORATE OFFICERS

Corporate officers play a crucial role in upholding the success of the organization using 2 primary fiduciary duties: The duty of care and duty of loyalty. The duty of care refers to obligation of officers to properly supervise the function messages to be informed properly, bring up thoughtful ideas and make proper strategic decisions this also includes consulting of relevant data, rely on expert data and proactively manage risks to safeguard the interest of corporation. I would like to explain this through an example, The implementation thorough effective compliance measures and acknowledge potential risks effectively exemplify the adherence the duty- These actions enable the sustainability of the organization and high operational success.

The duty of loyalty mandates that officers should prioritize the corporation welfare more than their personal interest. Officers must maintain transparency, restrain from self-dealing and try to align their personal decisions with organization objectives. These duties ensure upholding stakeholders' trust and ensure proper corporate accountability. The assignment of fiduciary responsibilities to AI systems possess unique challenges as AI lacks the power of ethical reasoning and great moral accountability inherent to humans.

2.2 LEGAL PERSONHOOD AND AI

The concept of legal personhood is foundational in attributing rights and responsibilities within the corporate and legal framework. This doctrine is now being challenged by the advent of AI systems in governance and while the corporations are recognized as legal persons being able to handle the responsibility of liability and enforce their rights as the AI lacks the subjective agency and needed intent which are necessary for similar recognition. The absenteeism of legal personhood creates various significant gaps in the assignment of accountability for AI given decisions.

Prominent legal doctrines like corporate veil and the EU's accountability frameworks underscore the difficulty of bridging the gap between AI and existing legal frameworks. Like for an instance in the case of Barclays Banks vs Quince care- This case emphasized the importance of proper intent and efficiency in decision making.

But however, the AI systems operate on data driven logic which is devoid of ethical considerations. This limitation further necessitates creative legal solutions like proxy liability models or by creating the AI- specific personhood categories. The approach aims to mitigate the risks of ambiguous accountability while aligning the AI capabilities with well-established fiduciary in the corporate sector. Different legal framework across various jurisdictions like U.S, EU and Asian frameworks which lack the provision to identify the AI systems as humans. The laxness of legal personhood

makes the AI non-functional in the matters of bearing fiduciary duties. By analyzing all these factors, we can conclude that this limitation creates gaps in governance which leaves the corporations vulnerable to liability disputes.

3. CHALLENGES IN ASSIGNING ACCOUNTABILITY

3.1 DECISION-MAKING ERRORS

The AI Systems shall not be held liable for the logical flaws in design because the errors are fed by the humans while taking transformative decisions in the corporate sectors. We shall see this as an example, we shall take an AI model used for investment analysis which usually relies on historical data which reflects outgoing trends which results in suboptimal financial recommendations. Followingly these errors raise significant liability concerns on attributing faults among the developers and data providers. Further the complexities of AI algorithm are often described as “black boxes” which further complicates the part of accountability by obscuring the logic behind all the decisions.

The factors for making mitigation decisions which require the adaptation of robust safeguards like algorithmic audits, diverse datasets which are implemented for reducing bias and have continuative performance valuation. The collaborative which involves tech experts, legal advisors and corporate officers which will further foster transparency and further prevents errors. For bridging the accountability gaps the legal reforms which mandates the briefing of AI systems paired with proper corporate practices. These reforms can be used to align AI use with ethical and fiduciary standards.

3.2 THE ABSENCE OF INTENT

The fiduciary responsibilities in corporate governance usually highly rely on intent and ethical reasoning which further attributes the missing factors in AI. The lack of intent further leads to various crucial questions/concerns regarding whether the AI systems shall be held liable for decisions which have an adverse outcome. Like for an example the AI systems which makes automatic hiring decisions without proper ethical overview which shall unintentionally perpetuate discrimination which exposes the corporation to many legal liabilities.

This paper also addresses the gap which necessitates creative accountability models like assigning the proxy intent to many individuals or various committees which oversee AI systems. They shall provide collaborative frameworks where the developers, corporate officers and regulators shall share equal accountability which will provide other viable solutions. In result, these models ensure that the fiduciary standards which are being upheld while accommodating the AI's unique operational characteristics. Further the integration of ethical oversight committees which will add

a new human dimension to the decisions taken by the AI aligns the outcomes with great corporate values and proper legal requirements.

3.3 REGULATORY GAPS

The Current corporate governance laws are not well-equipped to handle the unique challenges AI systems pose and these limitations usually arise from the traditional framework, which assumes human actors usually carry out decision making. For Example, the existing legal standards are struggling to delineate the responsibility for errors in AI-driven decisions further this leaves the corporations weak to unresolved liabilities. Further, this inadequacy underlines the further need for a proper valuation of laws to integrate AI- specific decisions.

The EU AI Act offers very important insight into bridging the gaps. The EU AI Act proposes a proper risk-based approach which emphasizes transparency, accountability and proper ethical use of AI technology, by defining the high-risk applications and mandates some compliance measures, using these measures the framework can deliver a proper benchmark for the global regulatory efforts.

4. PROPOSING OF STRONG LEGAL FRAMEWORK

4.1 ROLE OF HUMAN OVERSIGHT AND ROLE OF RESPONSIBILITY OF AI

Human oversight usually plays a vital role in combining AI systems into corporate governance. The introduction of AI Oversight Officers ensures that a hat a proper human interprets the AI outputs, which incorporates AI with corporate policies and intervenes when required. Furthermore, transparent monitoring systems include real time dashboards which enable the corporations to detect anomalies and make timely adjustments which preserves the combination of AI driven decision-making processes.

Finally, the liability of decisions made by AI systems must be held with human actors to uphold the fiduciary standards. The oversight mechanisms play a role as a connecting link between the AI systems and the ethical considerations of a government. Practice enforces the stakeholders' trust while ensuring the corporate objectives align with societal values. Human Oversight is very important for maintaining the ethical and effective AI combination in corporate governance. The assignment of roles such as 'AI Oversight Officer' further envisages a human middleman who interprets the AI outputs that align with corporate policies. Further transparent monitoring systems like real-time dashboards, facilitating the anomalies detection and timely interventions, which ensures that AI-driven decisions remain liable and well aligned with the organizational goals.

4.2 REFORMING OF GOVERNANCE CODES

For addressing the complexities of AI driven systems, the corporate governance codes should be tested and revised reforms shall be brought. The updates should clearly specify the AI's operational boundaries and must properly define the liability sharing mechanisms and must establish an efficient ethical guideline. For an example the governance codes must mandate the periodic compliance audits for the AI systems and further document their performance and risk management practices. These measures shall further enhance the liability by combining transparency with the AI deployment.

Furthermore, the updated codes shall re-consider the jurisdictional harmonization mainly the MNC which are operating under the diverse regulatory regimes. A different unified compliance framework must be modelled on the main initiatives like the EU Act which shall serve as a benchmark, these frameworks must emphasize the explainability and require that AI driven decisions must be traceable and understanding the stakeholders effectively. Further this approach enables trust and ensures effective alignment with the well-established fiduciary principles

4.3 ETHICAL AI PRACTICES

Ensuring transparency and explainability of AI decision-making processes in a proper ethical AI practice in corporate governance. The parameters of transparency mandate that the AI systems operations should be accessible and easily understandable to the stakeholders which enables the informed oversights and liability of AI. In a contrasting view, explainability focusses on ensuring the decisions made by AI shall be logically traceable and properly justified. Further combining these principles builds trust between all the shareholders, regulators, and the public which shall foster confidence in AI-driven governance. Further to promote ethical AI development corporations may implement effective incentive structures which encourage proper compliance with well-established ethical standards.

Incentives may include tax benefits for the organizations which adapt to the transparent AI system or awards for demonstrating effective ethical innovation. Further establishing partnerships with strong regulatory bodies and industry leaders which can facilitate effective creation of standard framework and efficient framework which further ensures that AI technology is properly employed.

5. IMPACTS ON CORPORATE GOVERNANCE

5.1 ADVANTAGES OF AI INTEGRATION

The integration of AI into corporate governance has brought numerous benefits, particularly in efficiency and precision. AI systems excel at analysing vast datasets and identifying patterns, enabling corporations to make data-driven decisions with unparalleled accuracy. This ability not only minimizes human errors but also ensures more consistent and reliable decision-making processes. For instance, AI algorithms are extensively used in risk assessment, fraud detection, and strategic planning, where timely insights are critical to maintaining competitive advantage.

Additionally, AI optimizes resources by automating routine tasks, freeing human officers to focus on strategic and innovative activities. Predictive analytics help companies anticipate market trends, optimize supply chains, and allocate resources effectively, ensuring agility and resilience in a dynamic economic environment. AI also enhances compliance by monitoring regulations and alerting for non-compliance, reinforcing corporate integrity and governance.

5.2 RISKS AND CHALLENGES

Despite its numerous benefits, AI integration presents significant risks and challenges, particularly in transparency and accountability. The "black box" nature of many AI systems makes it difficult to interpret how decisions are made, raising concerns about fairness and ethical compliance. For example, biases embedded in training data can lead to discriminatory outcomes, exposing corporations to reputational and legal risks. Without clear explainability, stakeholders may struggle to trust AI-driven decisions, undermining corporate credibility.

Systemic vulnerabilities are another concern. Over-reliance on AI systems may result in significant disruptions if those systems fail or are compromised. For instance, cybersecurity threats targeting AI algorithms could lead to data breaches, financial losses, or operational shutdowns. These risks highlight the importance of robust safeguards, such as regular audits, redundancy mechanisms, and ethical guidelines.

Furthermore, the alignment of AI capabilities with fiduciary principles remains a critical challenge. AI's lack of intent and moral reasoning complicates its ability to fulfil duties of care and loyalty, necessitating ongoing human oversight. To mitigate these challenges, corporations must adopt comprehensive governance frameworks that emphasize transparency, accountability, and ethical practices while fostering collaboration among stakeholders.

CONCLUSION

The combination of the AI with the corporate govern has a 2-sided effect as it has significant challenges and challenges. The AI enhances efficacy, enhanced decision-making accuracy and operational resilience and further it also introduces complexities surrounding the accountability, transparency and enforcement of fiduciary duties. The traditional framework which usually rely on human intent and effective ethical reasoning are very ill equipped to acknowledge the various characteristics of the AI systems. Furthermore, the absence of legal personhood for AI and the lack of intent which raises various crucial questions about the allocation of responsibility from the AI – driven decisions.

Further this research paper is written for highlighting the need for a perfectly reformed legal framework which can bridge the gaps and merge AI with corporate governance and maintain ethical standards and corporate accountability. The enforcement of human oversight mechanisms like the AI Oversight Officers which in complementary the transparency monitoring systems are essential in ensuring the AI decisions properly aligns with the organizational values and fiduciary duties. Additionally for adoption of the proper regulatory frameworks such as EU AI Act- this offers valuable insights for creating a great global standard for AI governance.

The Successful merging of AI into corporate governance which mainly hinges on balancing the innovation with responsibility and ensuring that AI's capabilities are harnessed to enhance governance as while preserving the trust, fairness and firm strong compliance.

This research paper further proposes robust legal reforms and great ethical guidelines to facilitate a proper seamless and accountable merger of AI with corporate structures.